



CIMA Management Level

Management Case Study Exam

E2

Managing
Performane

P2

Advanced
Management
Accounting

F2

Advanced
Financial
Reporting

Overview

The primary responsibility at the Management Level is to convert long-term decisions into medium-term plans. This involves monitoring and reporting on the implementation of these decisions, managing organizational and individual performance, allocating resources, and compiling and evaluating financial statements to showcase corporate performance using data and relevant technologies.

E2- Managing Performance



Aim of the Syllabus

- *In this module, you'll learn how to create value through effective management and performance strategies.*
- *It covers business models, people performance, and project management, ensuring you can lead and optimize various aspects of your organization.*



Topics Covered:

- **1. Business Models and Value Creation (30%)**
 - Explain organizational ecosystems.
 - Describe components of business models.
 - Analyse novel business strategies in digital environments.
- **2. Managing People Performance (40%)**
 - Compare and contrast different types of leadership and management styles.
 - Analyse individual and team performance.
 - Explain how to manage relationships.
- **3. Managing Projects (30%)**
 - Describe concepts and phases of projects.
 - Apply tools and techniques to manage projects.
 - Explain project leadership concepts.

A low-angle, upward-looking photograph of several modern skyscrapers with glass facades, set against a dark, cloudy sky. A large, semi-transparent circular graphic is overlaid on the image, framing the central text. The overall aesthetic is professional and corporate.

P2-Advanced Management Accounting

AIM of the Syllabus

- *You'll learn how costs and their drivers are used to analyse, plan, and manage costs to support the organization's strategy with a long-term focus.*
- *You'll also learn about the risks associated with decision-making.*



Topics Covered:

- **1. Managing the Costs of Creating Value (20%)**

- Apply cost management and cost transformation methodologies to manage costs and improve profitability.
- Compare and contrast quality management methodologies.
- Apply value management techniques to manage costs and improve value creation.

- **2. Capital Investment Decision-Making (35%)**

- Gather data required for decision-making.
- Explain the steps and pertinent issues in the decision-making process.
- Apply investment appraisal techniques to evaluate different projects.
- Discuss pricing strategies.

Adding On

3. Managing and Controlling Organizational Performance (30%)

- Analyse the performance of responsibility centres and prepare reports.
- Discuss various approaches to the performance and control of organizations.
- Explain behavioural and transfer pricing issues related to the management of responsibility centres.

4. Risk and Control (15%)

- Analyse risk and uncertainty associated with medium-term decision-making.
- Identify types of medium-term risk.

F2-Advanced Financial Reporting



Aim of the Syllabus

- *Building on knowledge gained in F1, you'll learn how to source the long-term finance needed for operations like capital investments.*
- *You'll learn about group accounting and using financial statements to provide insights*

Topics Covered:

- **1. Financing Capital Projects (15%)**
 - Compare and contrast types and sources of long-term funds.
 - Calculate the cost of long-term funds.
- **2. Financial Reporting Standards (25%)**
 - Explain relevant financial reporting standards for revenue, leases, financial instruments, intangible assets, and provisions.
 - Explain relevant financial reporting standards for group accounts.
- **3. Group Accounts (25%)**
 - Prepare group accounts based on IFRS.
 - Discuss additional disclosure issues related to the group accounts.
- **4. Integrated Reporting (10%)**
 - Discuss the International Integrated Reporting Framework activities.
 - Explain the Six Capitals of Integrated Reporting.
- **5. Analysing Financial Statements (25%)**
 - Analyse financial statements of organizations.
 - Recommend actions based on insights from the interpretation of financial statements.
 - Discuss the limitations of tools used for interpreting financial statements.

A close-up, slightly angled photograph of a traditional wooden abacus. The abacus is made of light-colored wood and features several horizontal rows of dark, spherical beads. A single pencil is placed diagonally across the middle of the abacus, resting on the beads. The background is dark and out of focus.

Case Study

Aim of the Case Study

- In an increasingly digital world, rapid technological changes create challenges for business models, making it difficult for business leaders and employees to create and preserve sustainable value. Finance professionals must possess relevant technical skills, a sound understanding of their organization, and the ability to influence and lead people. This will enable them to provide the insights needed for successful strategy execution.
- The 2019 syllabus continues to bridge the skills gap for newly qualified finance professionals, meeting the employability needs of both businesses and individuals. The syllabus is designed to enhance relevance to employers, ensure rigorous examinations, and align the learning experience of candidates with real-world applications.



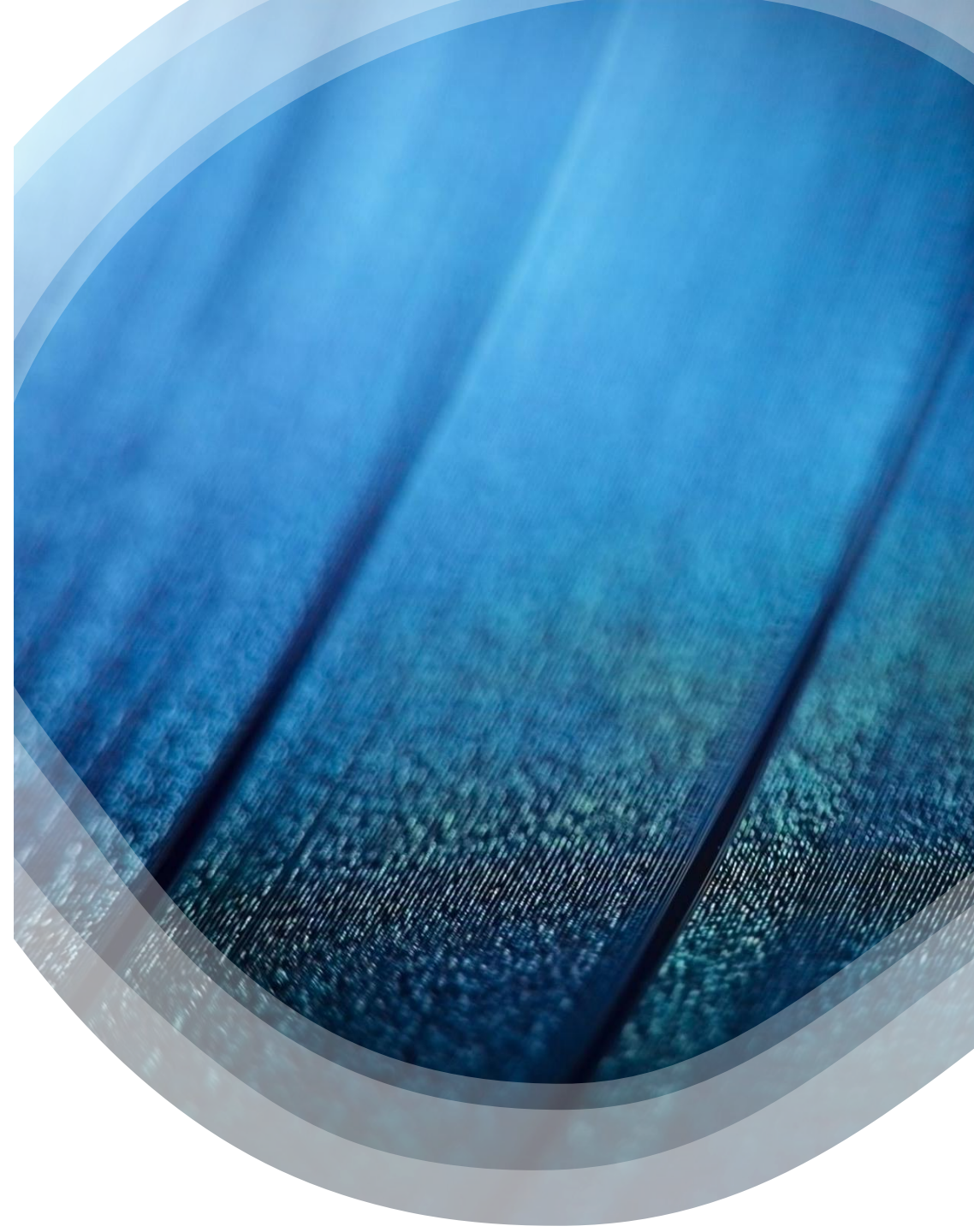
Topics Covered:



THE CASE STUDY IS DESIGNED TO INTEGRATE KNOWLEDGE FROM THE OBJECTIVE TEST LEVELS, REFLECTING THE DAILY TASKS OF A FINANCE PROFESSIONAL. IT FOCUSES ON TRANSLATING LONG-TERM DECISIONS INTO MEDIUM-TERM PLANS, USING DATA AND TECHNOLOGY TO MANAGE PERFORMANCE, ALLOCATE RESOURCES, MONITOR DECISIONS, AND PREPARE FINANCIAL STATEMENTS.



AT THE MANAGEMENT LEVEL, THE ROLE SIMULATED IS THAT OF A FINANCE MANAGER. THE CAPSTONE CASE STUDY EXAMINATION ALLOWS CANDIDATES TO DEMONSTRATE THE REQUIRED KNOWLEDGE, SKILLS, TECHNIQUES, AND MINDSET.



More Details

Exam Exemptions

- You must complete the Operational Level before progressing to the Management Level.
- Degree students may qualify for exemptions based on their degree content.

N.B: CIMA Membership:- You must become a student member of the Chartered Institute of Management Accountants (CIMA). Register on the CIMA website.

Register Now:

- [Enrol at CGMA] <https://enroll.cgma.org>

Exam Details

Objective Tests:

- 90-minute tests available remotely or at a centre.
- Schedule exams at least two weeks in advance.
- Formats include multiple-choice, number entry, and drag-and-drop questions.

Case Study Exams:

- Held four times a year (February, May, August, November).
- Based on pre-seen material available six weeks prior.

Information

- For a quotation that includes registration (CIMA registration fee if not registered), tuition, study texts, and exam fees, visit [Accountants for Tomorrow]
- Website- <http://www.accountantsfortomorrow.co.za>

Start Your Registration:

To register as an AFT-CIMA student, you will need:

- Contact information (address, phone number, email)
- Current job details (if applicable)
- Sponsor information (if any)

- For assistance, contact our student counsellors at:
- Phone: +27 119707354 / +27 61 3915015
- Email: sales@accountantsfortomorrow.co.za
[/aft.tomorrow@gmail.com](mailto:aft.tomorrow@gmail.com)